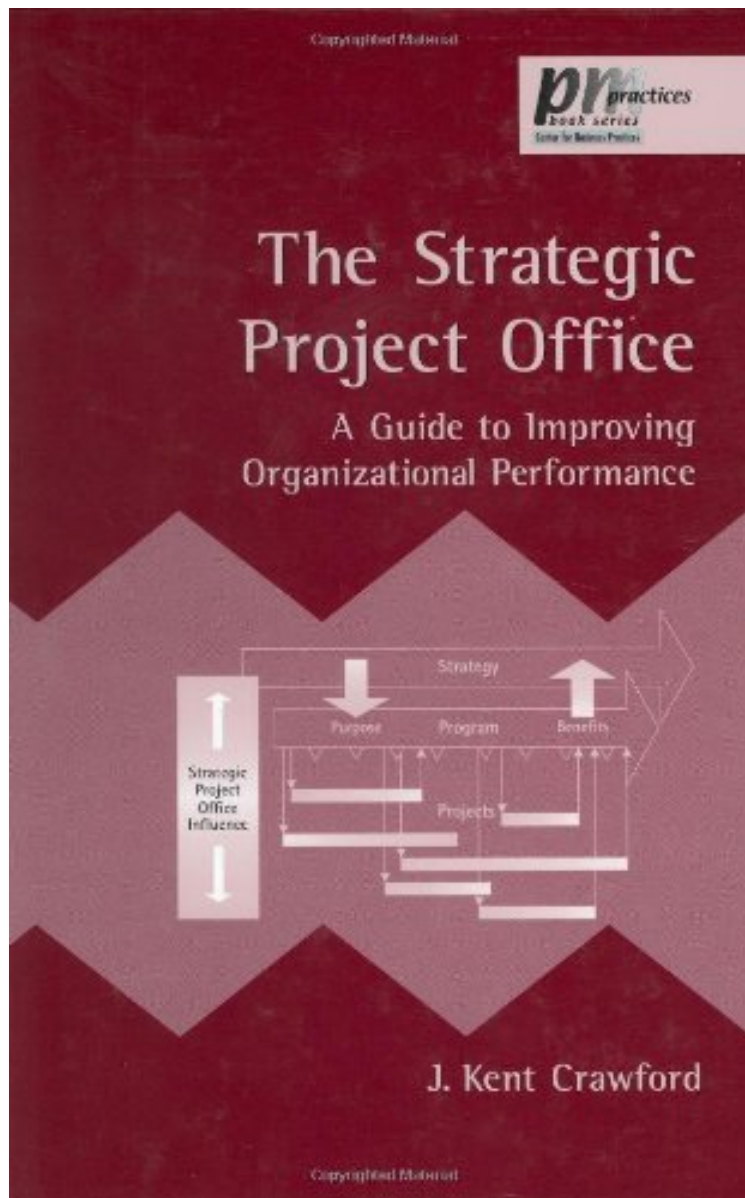


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The Strategic Project Office: A Guide to Improving Organizational Performance (PM Solutions Research)

J. Kent Crawford

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J. Kent Crawford : The Strategic Project Office: A Guide to Improving Organizational Performance (PM Solutions Research) before purchasing it in order to gage whether or not it would be worth my time, and all praised The Strategic Project Office: A Guide to Improving Organizational Performance (PM Solutions Research):

12 of 13 people found the following review helpful. The Strategic Project Office - A Guide to Organizational PerBy TerryI thought I had a pretty complete library on Project Management and the PMO. However, this is the most authoritative volume I have encountered. There are step by step instructions and direction on establishing a PMO and best practices within that organization. There are also many of the pitfalls and minefields associated with starting this type of office. The chapters are easy to read, and concise. The information is well organized and presented best suited to a mid-level professional involved in PMO or Project Management activities.I wholeheartedly recomend this to those who have never setup a PMO or best practices organization. Those who have much experience in this fields may be looking for other specialized topics.0 of 0 people found the following review helpful. Great!!!By CustomerGreat book. Hope I can have it in an electronic version.1 of 1 people found the following review helpful. Great reference materialBy N. DeDobbeleerI attended Kent Crawford's seminar on the Strategic Office several years ago and enjoyed it tremendously. Kent knows his stuff and uses facilitation techniques in the seminar to generate the sharing of ideas from all participants, which makes the seminar so valuable. This book is given as reference material for the seminar. In fact, I have not read the book entirely, but use it more as a reference material, and now that I am browsing through it again it makes me want to read it entirely!What I used from this book: the Project Management Maturity Model (so far still the most pragmatic model I have seen), the project management templates at the end of the book, the questionnaire for capturing lessons learned, and sample issues identification list.This book is focused on the organizational aspects and gives sound advice, but is not detailed at how to implement a generic PMO since it assumes that each organization is really different.

Describing the initiation, design, execution, and control of a strategic project office, this book provides step-by-step instructions for establishing a PMO. The author emphasizes cost management, cultural change, risk assessment, resource allocation, and skills tracking to increase project value, organizational efficiency, and productivity. He explores various aspects relating to planning and implementing the strategic project office, and concludes by considering how to change the organizational culture to match the new organization. Concise and easy, the book covers the many pitfalls and minefields and provide strategies to avoid them.